Market Research Project Final Report

For TURESPAÑA

26th April 2024



For the China OTA market research project, we conducted desk research, data analysis, expert interviews, and product audits

Project Timeline

Timeline

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|-------------------|---------|----|----|----|-----|
| | W1 | W2 | W3 | W4 | W5 |
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| Desk Research | | | | | |
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| Data Analysis | | | | | |
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| | | | | | |
| Expert Interviews | | | | | |
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| | | | | | |
| Product Audit | | | | | |
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| | eeting | | | | Rep |

• Description

- Gather and analyze information about these platforms via various channels
- Purchas and analyze data from the Quest Mobile database
- Interview total of 6 experts from the platform to determine tourist numbers and platform market share
- Summarize and evaluate the specific itineraries of top 20 travel products on each platforms

TRAVELLINK

In this study, we researched seven Chinese OTA platforms in the following dimensions

Topic, Deliverables, and Our Answers (1/2)

| Торіс | Deliverables | Our Answers | |
|--------------------------------|---|--|--|
| | Platform Scale: 2023 Mainland China monthly active users | We retrieved 2023 mainland China average monthly active users from the Quest Mobile Database. See page 9. | |
| 1. Platform Description of the | Nature: Aggregator or self-operated platform | | |
| Seven OTAs ¹ | Business Coverage: Flight, hotels, travel products | We got the answer through desk research and previous cooperation experiences. | |
| | Company Information: Year of establishment, headquarters, ownership structure, market value | • See pages 10 - 17. | |
| | Difference Summary & Cooperation Suggestions | | |

For the research of the number of Chinese visitors to Spain through each OTA, most demanded itineraries and consumer profiles, we follow the below methodology

Topic, Deliverables, and Our Answers (2/2)

| Торіс | Deliverables | Our Answers | |
|--|---|---|--|
| 2.1 Number of Chinese Tourists ² | Total number of Chinese visitors to Spain | We designed a calculation model referring to TURESPAÑA's official figures and the inputs from OTA expert interviews and came up with the numbers for Ctrip, Fliggy, Tongcheng, and Tuniu. | |
| | Number of bookings made through the platform | | |
| | Market share of the platform | • See pages 18 - 33. | |
| 2.2 Most Demanded Itineraries and Products | Descriptions of the top 20 travel products on each platforms | We conducted product audits on Ctrip, Fliggy, Tongcheng, and Tuniu. See pages 34 - 73. | |
| 2.3 Consumer Profile | Detailed consumer profile of each platform | We combined inputs from the Quest Mobile Database and OTA expert interviews to derive the consumer profile of visitors to Spain on Ctrip, Fliggy, Tongcheng, and Tuniu. See pages 74 - 86. | |
| | Typical profile of Spain travel product consumers on each platforms | | |

In the past five weeks, we have conducted data analysis and desk research, interviewed 6 OTA experts, and audited 80 products

Key Activities

| Data Analysis & Desk Research | Analysis of QTA consumer profile | | |
|----------------------------------|---|--|--|
| OTA Expert Interviews | Expert A: Head of a core department in Tuniu, April 17th Expert B: Director of a core department in Tongcheng, April 19th Expert C: Manager of Vacation Business in Ctrip, April 19th Expert D: Manager of the overseas destination market in Ctrip, April 22nd Expert E: Manager of Vacation Business in Ctrip, April 24th Expert F: Manager of a core department in Fliggy, April 25th | | |
| Product Audit | Top 20 demanded product audit on the Ctrip website Top 20 demanded product audit on the Tongcheng website Top 20 demanded product audit on the Tuniu website Top 20 demanded product audit on the Fliggy APP | | |

We will answer the project questions in the following sections

Agenda of the Document

Section 2: Description of Each Platform

Section 3: Number of Chinese Tourists

Section 4: Most Demanded Itineraries and Products

Section 5: Consumer Profile

We research the number of average monthly active users in 2023 for the seven OTAs, with Ctrip having the apparent dominant

Number of Average Monthly Active Users ¹ of the APPs in 2023 ²

We will introduce each platform according to the ranking of its monthly active user in the following pages.



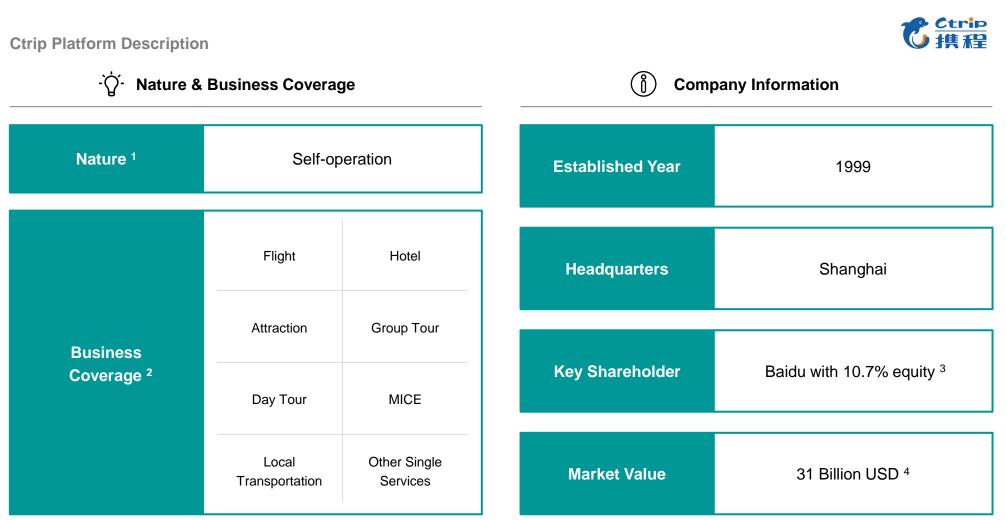
1. A monthly active user is a user who opens the APP at least once a month.

2. Quest Mobile can only count the number of active users of the APP port (iOS & Android), while the PC port and the WeChat mini-program port data cannot be counted.

3. Tongcheng users from the WeChat mini-program are not counted.

Source: Quest Mobile; Travel Link Analysis

1 The following is the platform description of Ctrip



1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties. We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers.

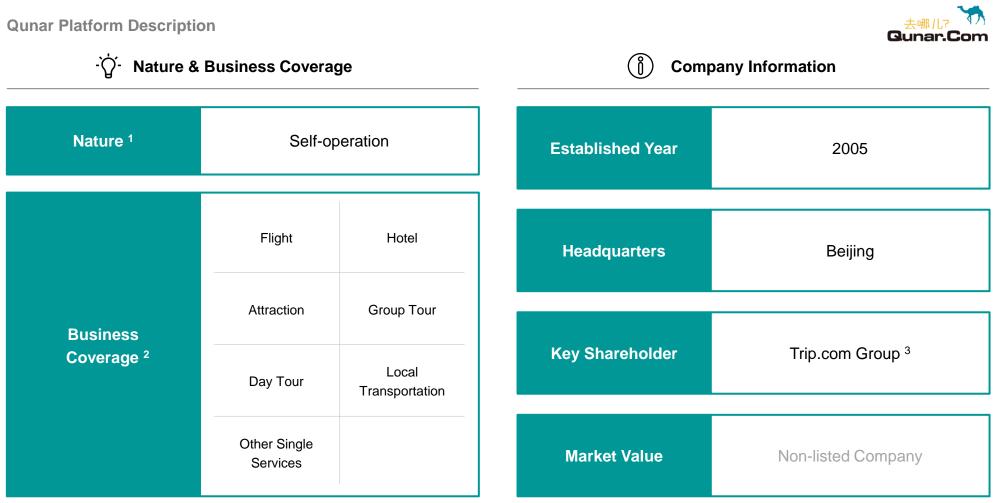
Most platforms combine self-operation and aggregator models, and we define their nature based on their dominant business model.

2. The coverage of local transportation includes train ticket, car rental, bus ticket, and steamer ticket, and other single services include visa, currency exchange, insurance, communication service, and discount.

3. The information is sourced from the Ctrip's 2022 annual report.

4. The data is sourced from Ctrip's market value in Nasdaq as of April 5th 2024.

2 The following is the platform description of Qunar



1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties. We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers.

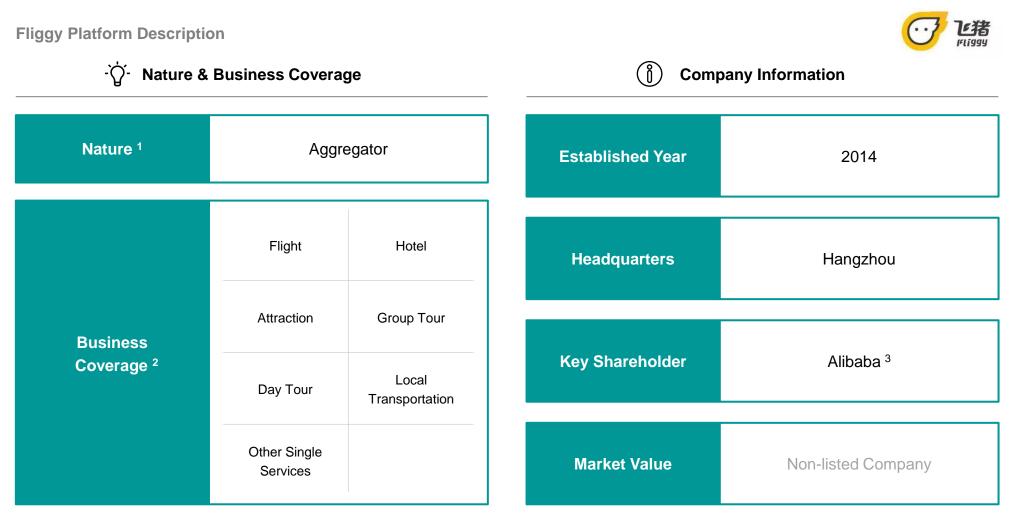
Most platforms combine self-operation and aggregator models, and we define their nature based on their dominant business model.

2. The coverage of local transportation includes train ticket, car rental, bus ticket, and steamer ticket, and other single services include visa and communication service.

3. In 2013, Qunar listed its shares on the NASDAQ, but it was acquired by Ocean Management Holdings Limited in 2017 and underwent privatization by de-listing from NASDAQ.

Now, Trip.com Group is Qunar's parent company, but its ownership percentage has not been disclosed to the public.

3 The following is the platform description of Fliggy



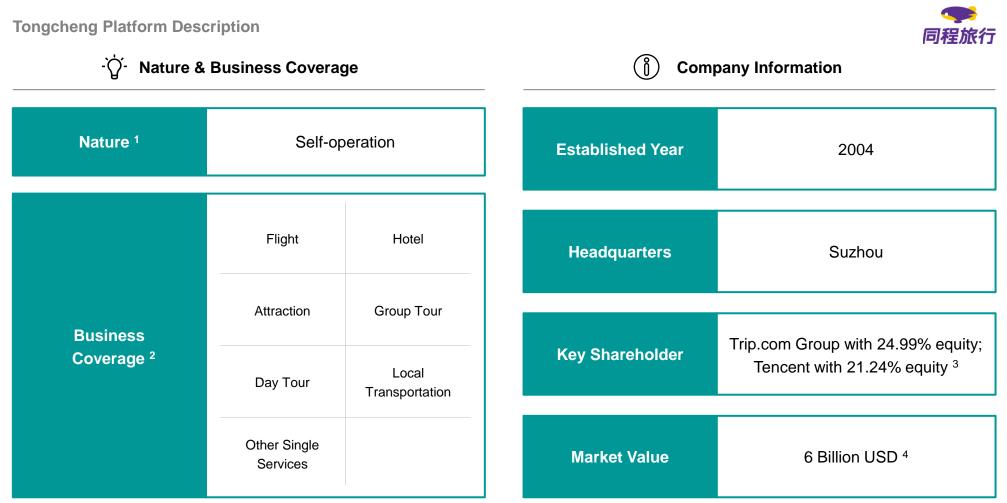
1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties. We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers.

Most platforms combine self-operation and aggregator models, and we define their nature based on their dominant business model.

2. The coverage of local transportation includes train ticket, car rental, bus ticket, and steamer ticket, and other single services include visa, insurance, communication service, and discount.

3. Alibaba is the parent company of Fliggy, but its percentage of ownership has not been disclosed to the public.

The following is the platform description of Tongcheng



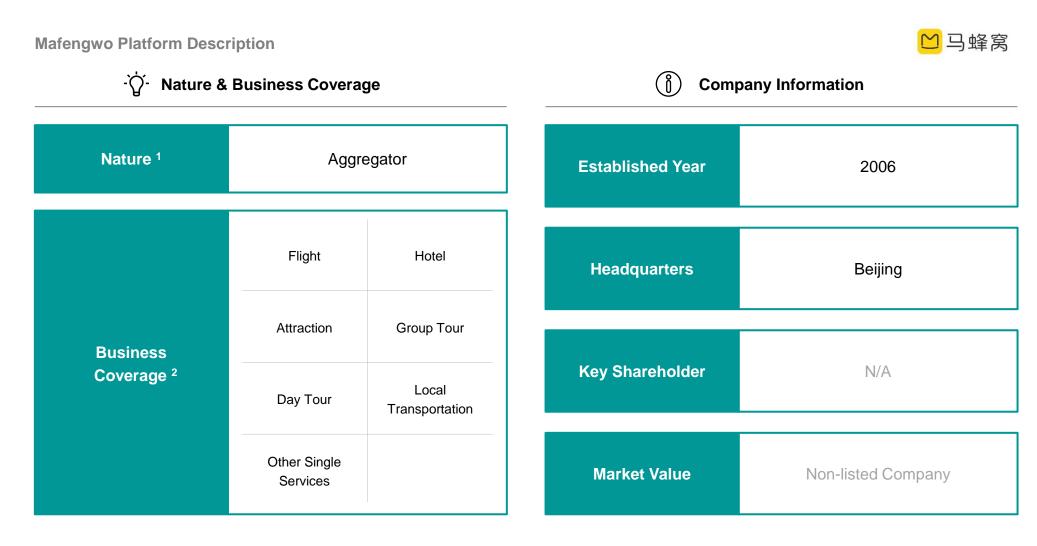
 In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties. We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers. Most platforms combine self-operation and aggregator models, and we define their nature based on their dominant business model.

2. The coverage of local transportation includes train ticket, car rental, bus ticket, and steamer ticket, and other single services include visa, communication service, and insurance.

3. The information is sourced from the Tongcheng's 2023 interim report.

4. The data is sourced from Tongcheng's market value in HKEX, with 47.2 Billion HKD as of April 7th 2024, and we convert the market value to US dollars based on the exchange rate of 1HKD = 0.1277 USD on April 8th.

5 The following is the platform description of Mafengwo

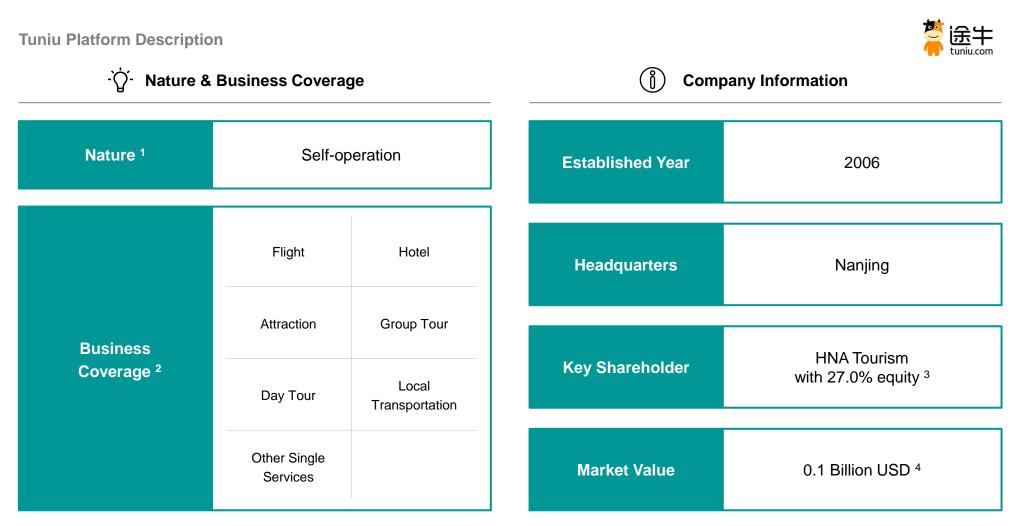


1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties.

We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers.

2. The coverage of local transportation includes train ticket, car rental, and steamer ticket, and other single services include visa, communication service, and insurance.

6 The following is the platform description of Tuniu



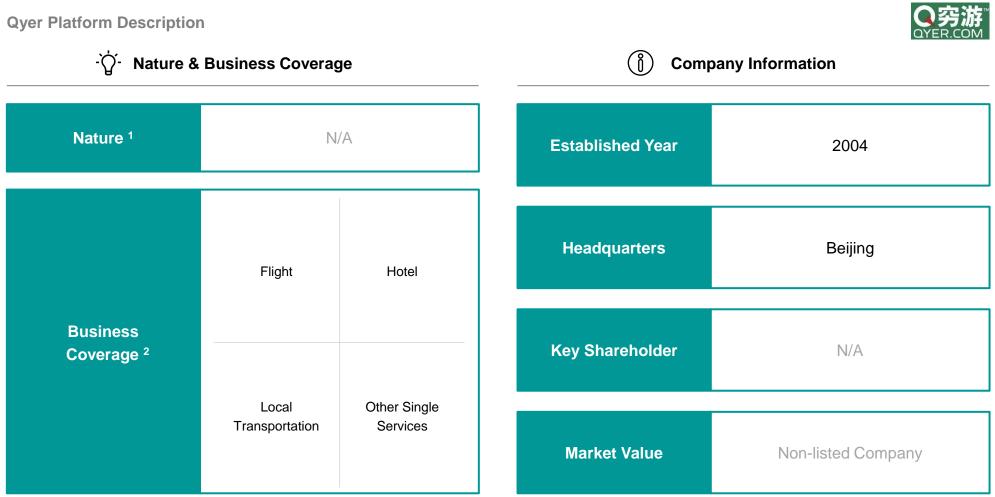
1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties. We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers.

2. The coverage of local transportation includes train ticket, car rental, and steamer ticket, and other single services include visa and insurance.

3. The information is sourced from the Tuniu's 2022 annual report.

4. The data is sourced from Tuniu's market value in Nasdaq as of April 5th 2024.

The following is the platform description of Qyer



1. In our research on the business nature, we define OTAs as Aggregators and Self-operation. We define Self-operation as OTAs that purchase products directly from suppliers (such as airlines and hotels) without going through third parties.

We define Aggregators as OTAs that do not buy products directly from suppliers (such as airlines and hotels) but as a trading platform bridging other travel agencies and consumers. However, Qyer's actual transaction volume is too small to define its business nature. 2. The coverage of local transportation includes car rental, and other single services include visa and insurance.

Source: Desk Research; Travel Link Analysis

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Summary: We summarized the platform characteristics of each OTA and cooperation suggestions for TURESPAÑA

Difference Summary & Cooperation Suggestions

| | ΟΤΑ | Platform Characteristic | Cooperation Suggestion |
|---|-----------|---|---|
| 1 | Ctrip | • The greatest influence, the most diverse cooperation methods, and the strongest self-operation capabilities | Suitable for large-scale and comprehensive cooperations |
| 2 | Qunar | Strong flight segment with price advantage | Suitable for airline cooperation |
| 3 | Fliggy | Backed by Alibaba's advanced consumer database | Suitable for targeted marketing with precise consumer profiling |
| 4 | Tongcheng | Most closely integrated with the WeChat ecosystem | Suitable for combination with WeChat marketing |
| 5 | Mafengwo | China's largest content-focused tourism platform | Suitable for content marketing cooperation |
| 6 | Tuniu | Strong sales volume of group tour products | Suitable for cooperation aiming at boosting group tour sales |
| 7 | Qyer | Monthly active users less than 50k | Not recommended for cooperation |

Section 3.1 Methodology and Disclaimer

Methodology Disclaimer: For the research methods of this section, we make the following disclaimer

Disclaimer of Methodology

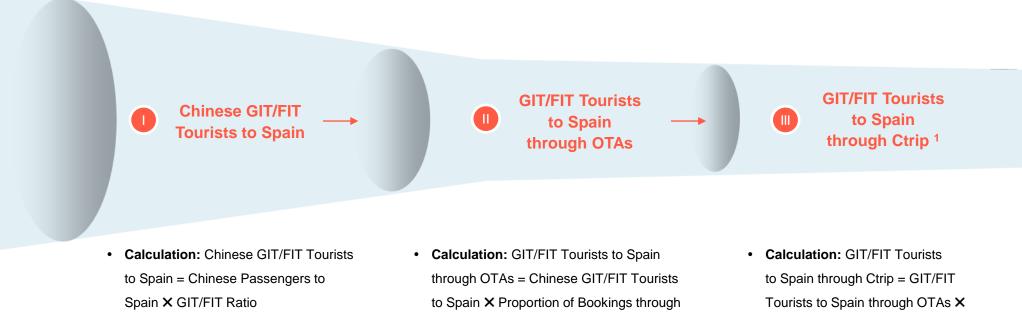
| 1 Proportions Instead of Numbers | For Chinese tourists to Spain through each OTA platform, we can only study the proportion through expert interviews and then calculate the visitor numbers. We cannot directly ask for visitor numbers because all the OTA platforms consider the details of the numbers highly confidential. |
|---|---|
| 2 Division of GIT and FIT Market ¹ | When calculating the number of Chinese tourists to Spain through each OTA, we need to divide the calculation into two parts, GIT and FIT, and then add up to a total because GIT and FIT have different booking ratios through OTAs. |
| 3 Hypothesis of Single Platform Booking | To derive the number of Chinese tourists to Spain through each platform from the platform's market share among OTAs, we can only assume that consumers use a single platform when booking Spanish products. |

1. GIT = Group Inclusive Tour; FIT = Free Independent Traveler

For a certain OTA, calculating the numbers of Chinese tourists to Spain through it in 2019 and 2023 requires the following process, taking Ctrip as an example

Calculation Methodology

Taking Ctrip Calculation as an Example



- Sourcing: We apply the official figures TURESPAÑA provided for Chinese passengers to Spain and the GIT/FIT ratio.
- OTAs
- **Sourcing:** We apply the average proportion of Chinese GIT/FIT bookings through OTAs, answered in expert interviews.
- Ctrip's Market Share among OTAs • Sourcing: We apply the Ctrip's market

share among OTAs, answered in

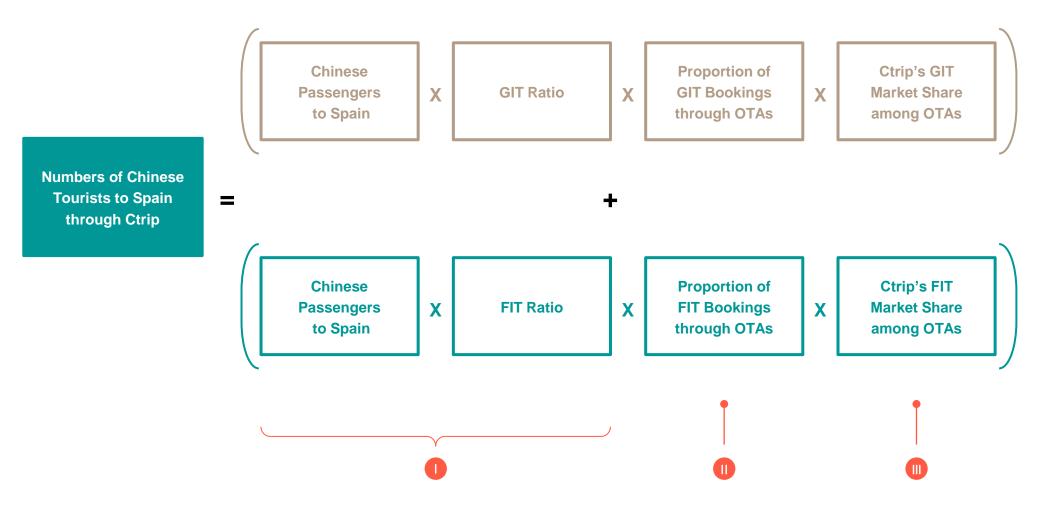
expert interviews.

1. We will apply the same calculation model for Fliggy, Tongcheng, and Tuniu. Source: Official Data from TURESPAÑA; OTA Expert Interviews; Travel Link Analysis

Accordingly, we apply the following calculation model

Calculation Model

Taking Ctrip Calculation as an Example



The above data sourcing has the following limitations

Disclaimer of Data Sourcing

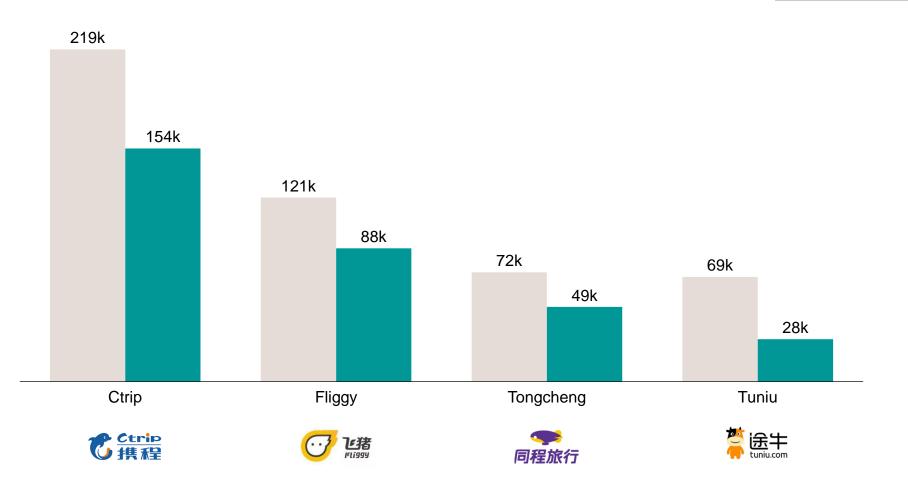
| | Data Item | Data Sourcing | Data Limitation Disclaimer |
|--|---|------------------------------------|---|
| | Chinese Passengers to Spain | Official Figures from TURESPAÑA | This data comes from Chinese Air Passengers to Spain, which may not be precisely equivalent to Chinese Passengers to Spain or Chinese Overnight Tourists to Spain. However, as our April 8th email aligned, we consider Chinese Passengers to Spain = Chinese Air Passengers to Spain = Chinese Overnight Tourists to Spain in this research. |
| | GIT/FIT Ratio | Official Figures from TURESPAÑA | N/A |
| | Proportion of Bookings through OTAs | OTA Expert Interviews | We asked 6 experts what proportion of Chinese GIT/FIT travelers to Spain booked through OTAs in 2023 and 2019 and got an average percentage. Experts are often unable to give the exact percentage, which we get through logical inference. Also, Due to the limited number of experts, the conclusions may be slightly different from the actual situation. |
| | Ctrip/Fliggy/Tongcheng/Tuniu Market Share among OTAs | OTA Expert Interviews | First, we assume these 4 OTAs add up to 100% Chinese OTA penetration and skip some Chinese platforms with small shares and any overseas OTAs. Secondly, we asked 3 experts from Ctrip about Ctrip's market share among OTAs and obtained the average percentage; we asked 1 expert from Fliggy, Tongcheng, and Tuniu about the market share of these platforms. Experts are often unable to give the exact percentage, which we get through logical inference. Also, Due to the limited number of experts, the conclusions may be slightly different from the actual situation. |



Below are the calculated numbers of tourists visiting Spain with Ctrip, Fliggy, Tongcheng, and Tuniu in 2019 and 2023

Numbers of Chinese Tourists to Spain with OTA in 2023 & 2019





Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Ctrip in 2019

2019 Ctrip Calculation¹

€ <u>Ctrip</u> 携程

2019 Chinese Tourists to Spain through Ctrip + 2019 FIT Tourists to Spain through Ctrip

= (2019 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Ctrip's GIT Market Share among OTAs)

+ (2019 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Ctrip's FIT Market Share among OTAs)

= (700,748 × 43.9% × 47% × 42%) + (700,748 × 56.1% × 86% × 47%)

= 60,774 + 158,029

= 218,802

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Ctrip in 2023

2023 Ctrip Calculation¹

€ <u>Ctrip</u> 携程

2023 Chinese Tourists to Spain through Ctrip + 2023 FIT Tourists to Spain through Ctrip

= (2023 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Ctrip's GIT Market Share among OTAs)

+ (2023 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Ctrip's FIT Market Share among OTAs)

= (388,103 × 15.0% × 53% × 44%) + (388,103 × 85.0% × 87% × 49%)

= 13,713 + 139,942

= 153,655

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Fliggy in 2019

2019 Fliggy Calculation ¹



2019 Chinese Tourists to Spain through Fliggy = 2019 GIT Tourists to Spain through Fliggy + 2019 FIT Tourists to Spain through Fliggy

= (2019 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Fliggy GIT Market Share among OTAs)

+ (2019 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Fliggy FIT Market Share among OTAs)

= (700,748 × 43.9% × 47% × 16%) + (700,748 × 56.1% × 86% × 29%)

= 22,252 + 98,979

= 121,231

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Fliggy in 2023

2023 Fliggy Calculation ¹



2023 Chinese Tourists to Spain through Fliggy = 2023 GIT Tourists to Spain through Fliggy + 2023 FIT Tourists to Spain through Fliggy

= (2023 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Fliggy GIT Market Share among OTAs)

+ (2023 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Fliggy FIT Market Share among OTAs)

= (388,103 × 15.0% × 53% × 14%) + (388,103 × 85.0% × 87% × 29%)

= 4,399 + 83,390

= 87,789

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Tongcheng in 2019

2019 Tongcheng Calculation¹



2019 Chinese Tourists

to Spain through = 2019 GIT Tourists to Spain through Tongcheng + 2019 FIT Tourists to Spain through Tongcheng

= (2019 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Tongcheng GIT Share among OTAs)

+ (2019 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Tongcheng FIT Share among OTAs)

= (700,748 × 43.9% × 47% × 15%) + (700,748 × 56.1% × 86% × 15%)

= 20,816 + 51,177

= 71,993

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**



Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Tongcheng in 2023

2023 Tongcheng Calculation¹



2023 Chinese Tourists

to Spain through = 2023 GIT Tourists to Spain through Tongcheng + 2023 FIT Tourists to Spain through Tongcheng

= (2023 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Tongcheng GIT Share among OTAs)

+ (2023 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Tongcheng FIT Share among OTAs)

= (388,103 × 15.0% × 53% × 17%) + (388,103 × 85.0% × 87% × 15%)

= 5,123 + 44,091

= 49,214

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Tuniu in 2019

2019 Tuniu Calculation¹



2019 Chinese Tourists to Spain through Tuniu = 2019 GIT Tourists to Spain through Tuniu + 2019 FIT Tourists to Spain through Tuniu

= (2019 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Tuniu GIT Market Share among OTAs)

+ (2019 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Tuniu FIT Market Share among OTAs)

= (700,748 × 43.9% × 47% × 28%) + (700,748 × 56.1% × 86% × 9%)

= 39,718 + 29,244

= 68,962

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Back-Up: The following is the calculation process of the number of Chinese tourists to Spain through Tuniu in 2023

2023 Tuniu Calculation¹



2023 Chinese Tourists to Spain through Tuniu = 2023 GIT Tourists to Spain through Tuniu + 2023 FIT Tourists to Spain through Tuniu

= (2023 Chinese Passengers to Spain × GIT Ratio × Proportion of GIT Bookings through OTAs × Tuniu GIT Market Share among OTAs)

+ (2023 Chinese Passengers to Spain × FIT Ratio × Proportion of FIT Bookings through OTAs × Tuniu FIT Market Share among OTAs)

= (388,103 × 15.0% × 53% × 25%) + (388,103 × 85.0% × 87% × 7%)

= 7,814 + 20,129

= 27,942

1. Since the following *Proportion of Bookings through OTAs* and *Market Share among OTAs* of a single platform are **the rounding average of six experts**, the results calculated following the formula may differ slightly from the actual visitor numbers. **The visitor numbers on these pages are actual numbers, not rounding results.**

Section 4 Most Demanded Itineraries and Products

Section 4.1 Disclaimer and Agenda

Disclaimer: For the most demanded itinerary research, we need to disclaim the following research scope and limitation

Research Scope and Limitation

Research Scope

- Research Terminal: We will use terminals with the *"Ranking All Products by Sales"* function and complete itineraries: the Ctrip website, the Tongcheng website, the Tuniu website, and the Fliggy APP.
- Research Product Scope:
 - We define travel products as group tour products covering hotels and the entire itinerary.
 - We only study the basic version of the products, and the optional or upgraded versions are not included.

Research Limitation

- Location Influence: Ctrip, Tuniu, and Tongcheng automatically collect location information, which can affect sales rankings. However, location effects are unavoidable. We use Beijing as the unified location information for our research to minimize the impact.
- **Paid Traffic Influence**: Due to the existence of paid traffic, it is possible for a product with lower sales to rank higher on each OTA. We can only manually filter out such cases during the research.

We will also deliver an Excel version of all data manuscripts, applying the above research scopes and limitations.

This section will describe the following eight dimensions of the top 20 demanded itineraries through product auditing by platform

Research Agenda

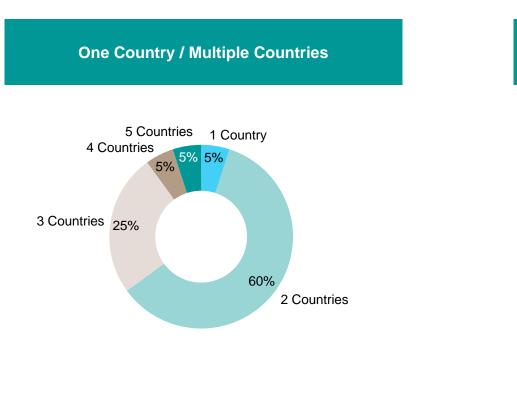
| 1 One Country / Multiple Countries | How many countries do the products cover? | | Covering Countries | |
|---------------------------------------|--|---|---------------------------------|--|
| 2 Covering Countries | Which countries is Spain most commonly paired with on itineraries? | | | |
| 3 Product Duration | What is the average package duration and Spanish duration? | | Duration & Price | |
| 4 Price | What is the average price of the products? | | | |
| 5 Departure Locations | Where do products generally depart from? | - | Departure Country & Cities | |
| 6 Covering Cities | Which Spanish cities are popular? | - | Top Ranking Spanish Cities | |
| 7 Covering Attractions | Which Spanish attractions are popular? | - | Top Ranking Spanish Attractions | |
| 8 Top 1 Demanded Itinerary | What is the itinerary of the top 1 product? | - | Top 1 Itinerary Description | |

Section 4.2 Most Demanded Itineraries and Products on Ctrip

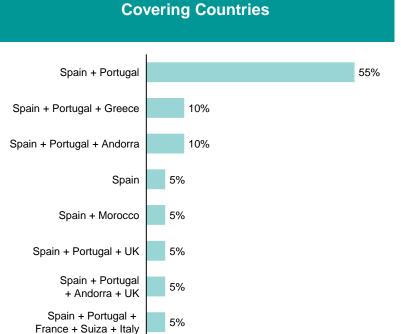
Among Ctrip's top 20 demanded group tours, 60% are tours covering two countries, with 55% covering Spain and Portugal

Covering Coutries¹

€ <u>Ctrip</u> 携程



Among Ctrip's top 20 demanded group tours, 60% of them covering two countries.



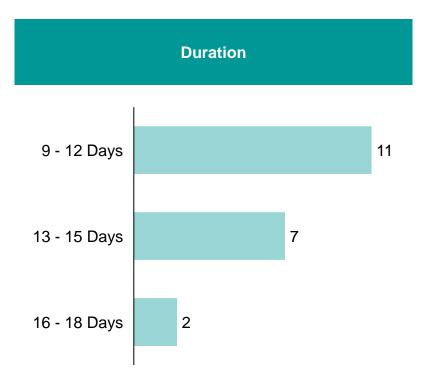
Among the packages covering two countries, 92% of them covering Spain and Portugal.

1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 8th 2024. Source: Ctrip; Travel Link Analysis

The average duration for the packages is 12 days, with an average of 9.5 Days staying in Spain, and the average price is 3,800 EUR

Duration & Price 1

<mark>℃</mark>提程





The average package duration of the China departure products is 12 days, while the average Spanish duration is 9.5 days.

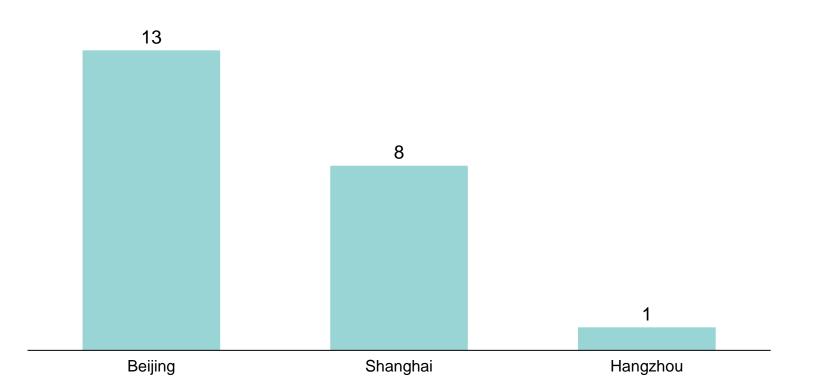
Among Ctrip's top 20 demanded packages, the average price is 3,800 EUR.

^{1.} We use an exchange rate of 1 Euro to 7.7 RMB, converting the corresponding RMB of packages to Euro Source: Ctrip; Travel Link Analysis

All of the top 20 products depart from China, with Beijing being the main departure city

Departure Cities¹





1. The departure cities in the travel product allow for multiple choices, indicating that the same product may have multiple departure cities Source: Ctrip; Travel Link Analysis



100% of the top 20 products cover Barcelona and Madrid, while 95% cover Seville and Granada

Covering City / Region Ranking¹

Ctrip 携程



1. Since Zaragoza, Cordoba, and Salamanca appear with the same frequency in the top 20 products, there are 12 top-demanded cities for Ctrip's top 20 products.

2. The top 20 products tend to tour the province of Granada as a whole, not just the city of Granada.

Source: Ctrip; Travel Link Analysis

The following is the ranking of the top 10 attractions in Ctrip's demanded itineraries

Covering Attraction Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 8th 2024.

2. The Plaza de España in Seville. Although there are many Plaza de España in Spain, the ones covered in the top 20 demanded products are only in Seville and Madrid, while the top 8 attraction of Ctrip is the Plaza de España in Seville.

Source: Ctrip; Travel Link Analysis

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Ctrip's top 1 product tours Spain for 9 days, apart from a 2-day trip to Portugal from the third to the forth day

Top 1 Itinerary ¹ (1/2)

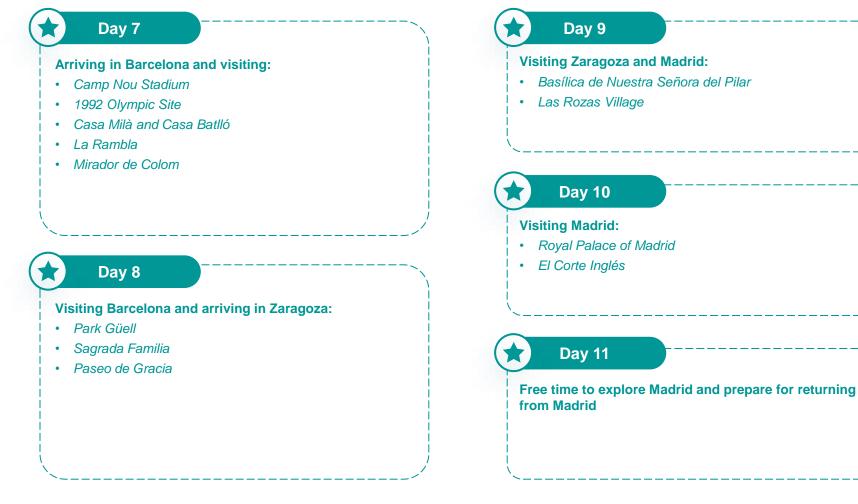


1. The top 1 demanded package on April 8th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Ctrip; Travel Link Analysis

TRAVELLINK

Ctrip's top 1 product tours Spain for 9 days, apart from a 2-day trip to Portugal from the third to the forth day

Top 1 Itinerary ¹ (1/2)



1. The top 1 demanded package on April 8th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Ctrip; Travel Link Analysis



Section 4.3

Most Demanded Itineraries and Products on Tongcheng

Among Tongcheng's top 20 demanded group tours, 70% are tours covering two countries, which are Spain and Portugal

Covering Coutries¹

● ●程旅行



Among Tongcheng's top 20 demanded group tours,

70% of them covering two countries.

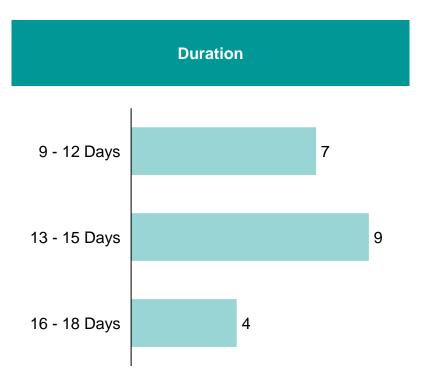
Among the packages covering two countries, all of them covering Spain and Portugal.

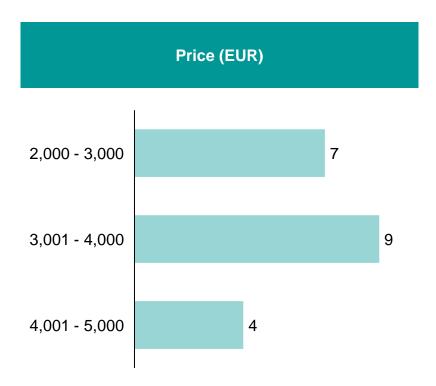
^{1.} The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 12th 2024. Source: Tongcheng; Travel Link Analysis

The average duration for the packages is 13 days, with an average of 9.5 Days staying in Spain, and the average price is 3,300 EUR

Duration & Price ¹

今日 同程旅行





The average package duration of the China departure products is 13 days, while the average Spanish duration is 9.5 days.

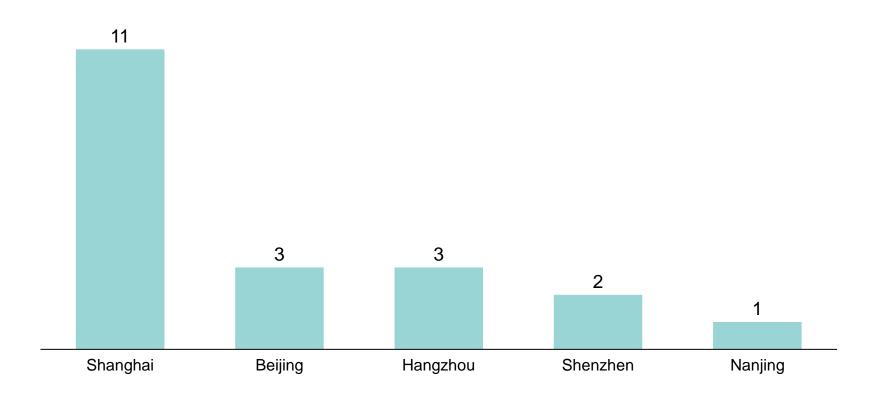
1. We use an exchange rate of 1 Euro to 7.7 RMB, converting the corresponding RMB of packages to Euro. Source: Tongcheng; Travel Link Analysis

Among Tongcheng's top 20 demanded packages, **the average price is 3,300 EUR.**

All of the top 20 products depart from China, with Shanghai being the main departure city

Departure Cities¹





1. The departure cities in the travel product allow for multiple choices, indicating that the same product may have multiple departure cities. Source: Tongcheng; Travel Link Analysis

100% of the top 20 products cover Barcelona and Madrid, while 95% cover Granada

Covering City / Region Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 12th 2024.

2. The top 20 products tend to tour the province of Granada as a whole, not just the city of Granada.

Source: Tongcheng; Travel Link Analysis

The following is the ranking of the top 10 attractions in Tongcheng's demanded itineraries

Covering Attraction Ranking¹





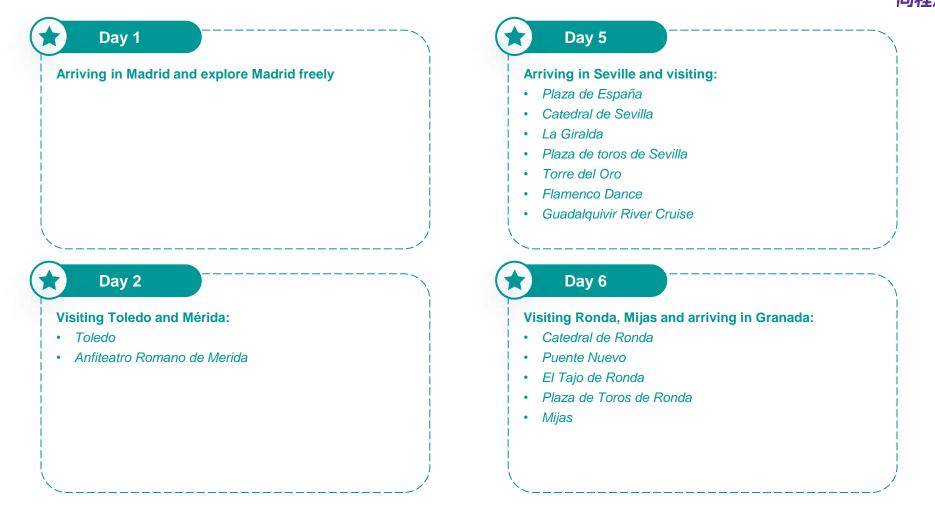
1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 12th 2024.

2. The Plaza de España in Seville. Although there are many Plaza de España in Spain, the ones covered in the top 20 demanded products are only in Seville and Madrid, while the top 9 attractions of Tongcheng is the Plaza de España in Seville.

Source: Tongcheng; Travel Link Analysis

Tongcheng's top 1 product tours Spain for 11 days, apart from a 2-day trip to Portugal from the third day to the fifth morning

Top 1 Itinerary ¹ (1/3)



1. The top 1 demanded package on April 12th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Tongcheng; Travel Link Analysis

TRAVELLINK

Tongcheng's top 1 product tours Spain for 11 days, apart from a 2-day trip to Portugal from the third day to the fifth morning

Top 1 Itinerary ¹ (2/3)

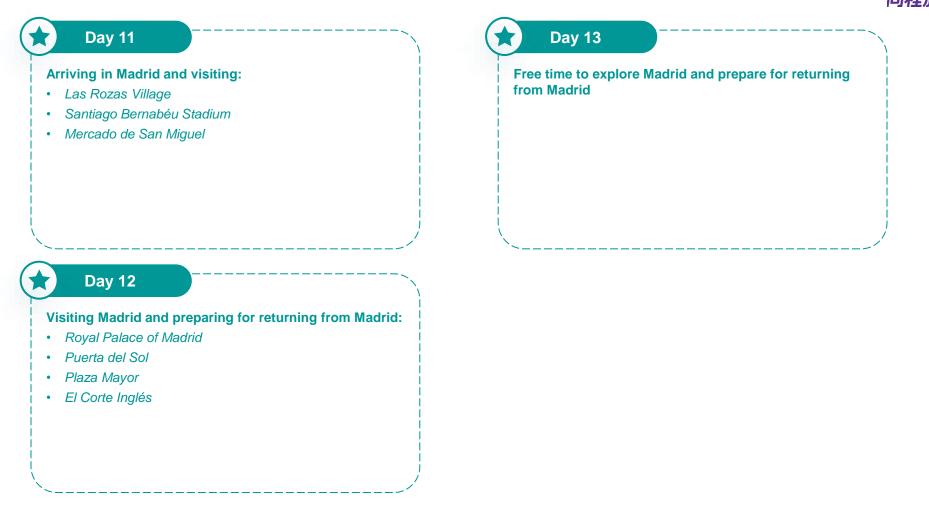


1. The top 1 demanded package on April 12th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Tongcheng; Travel Link Analysis

Ť?ĮVELLINK

Tongcheng's top 1 product tours Spain for 11 days, apart from a 2-day trip to Portugal from the third day to the fifth morning

Top 1 Itinerary ¹ (3/3)



1. The top 1 demanded package on April 12th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Tongcheng; Travel Link Analysis



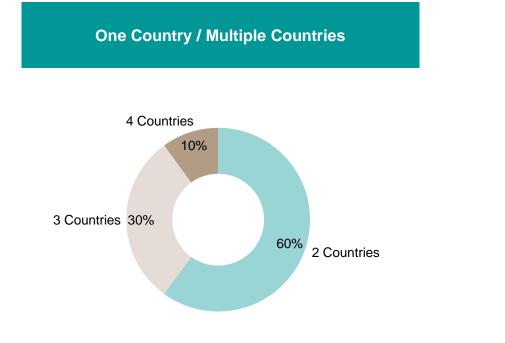
Section 4.4

Most Demanded Itineraries and Products on Tuniu

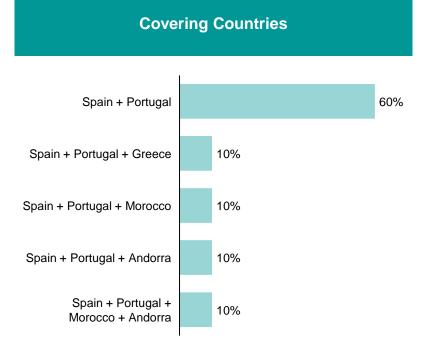
Among Tuniu's top 20 demanded group tours, 60% are tours covering two countries, which are Spain and Portugal

Covering Coutries¹

Ž tuniu.com



Among Tuniu's top 20 demanded group tours, 60% of them covering two countries.



Among the packages covering two countries, all of them covering Spain and Portugal.

^{1.} The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 8th 2024. Source: Tuniu; Travel Link Analysis

The average duration for the packages is 13 days, with an average of 9.5 Days staying in Spain, and the average price is 3,300 EUR

Duration & Price¹

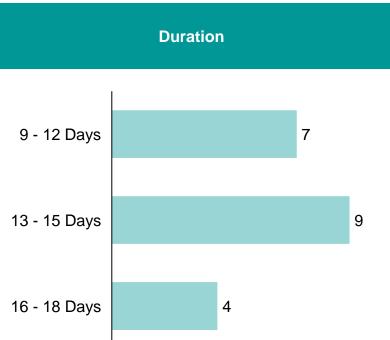


8

8

Price (EUR)

4



The average package duration of the China departure products is 13 days, while the average Spanish duration is 9.5 days.



2,000 - 3,000

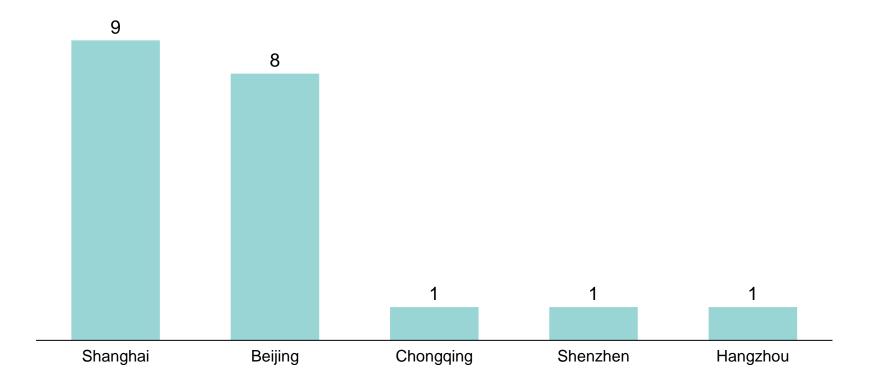
3,001 - 4,000

1. We use an exchange rate of 1 Euro to 7.7 RMB, converting the corresponding RMB of packages to Euro. Source: Tuniu; Travel Link Analysis

All of the top 20 products depart from China, with Shanghai and Beijing being the main departure cities

Departure Cities¹





1. The departure cities in the travel product allow for multiple choices, indicating that the same product may have multiple departure cities. Source: Tuniu; Travel Link Analysis

100% of the top 20 products cover Barcelona, Madrid, and Seville, while 95% cover Granada

Covering City / Region Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 8th 2024.

2. The top 20 products tend to tour the province of Granada as a whole, not just the city of Granada.

Source: Tuniu; Travel Link Analysis

The following is the ranking of the top 12 attractions in Tuniu's demanded itineraries

Covering Attraction Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on April 8th 2024.

- Since the three attractions ranked tenth appear with the same frequency in the top 20 products, there are 12 top-demanded attractions for Tuniu's top 20 products.
- 2. The Plaza de España in Seville. Although there are many Plaza de España in Spain, the ones covered in the top 20 demanded products are only in Seville and Madrid, while the top 8 attractions of Tuniu is the Plaza de España in Seville.

Source: Tuniu; Travel Link Analysis

Tuniu's top 1 product tours Spain for 10 days, apart from a 2-day trip to Portugal from the third to the fifth day

Top 1 Itinerary ¹ (1/3)

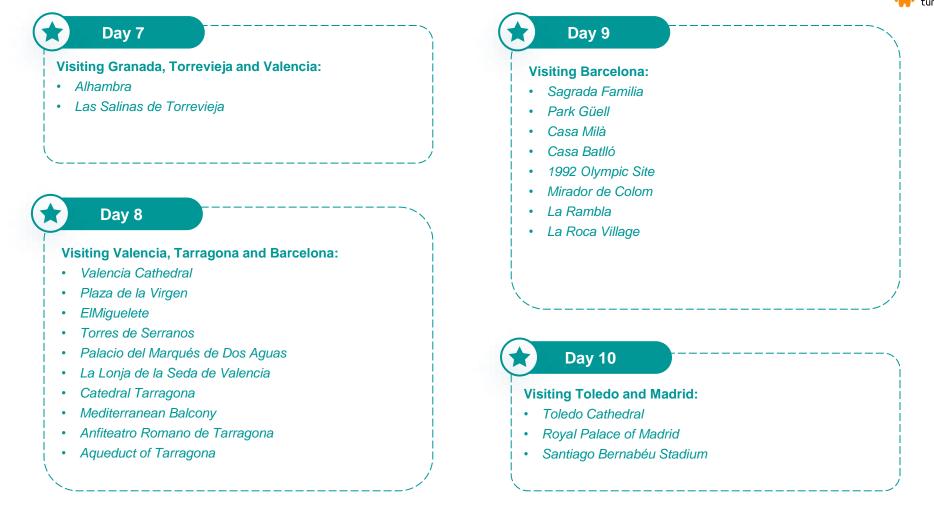


1. The top 1 demanded package on April 8th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours 2. This package's third and fifth days are estimated to spend 0.5 day in Spain. So, although we present an 11-day itinerary, we estimate the Spanish duration as 10 days.

Source: Tuniu; Travel Link Analysis

Tuniu's top 1 product tours Spain for 10 days, apart from a 2-day trip to Portugal from the third to the fifth day

Top 1 Itinerary ¹ (2/3)

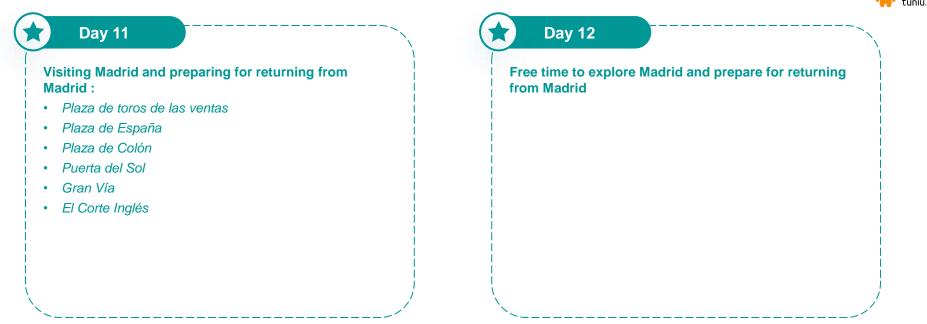


1. The top 1 demanded package on April 8th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Tuniu; Travel Link Analysis

TRAVELLINK

Tuniu's top 1 product tours Spain for 10 days, apart from a 2-day trip to Portugal from the third to the fifth day

Top 1 Itinerary ¹ (3/3)



1. The top 1 demanded package on April 8th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Tuniu; Travel Link Analysis

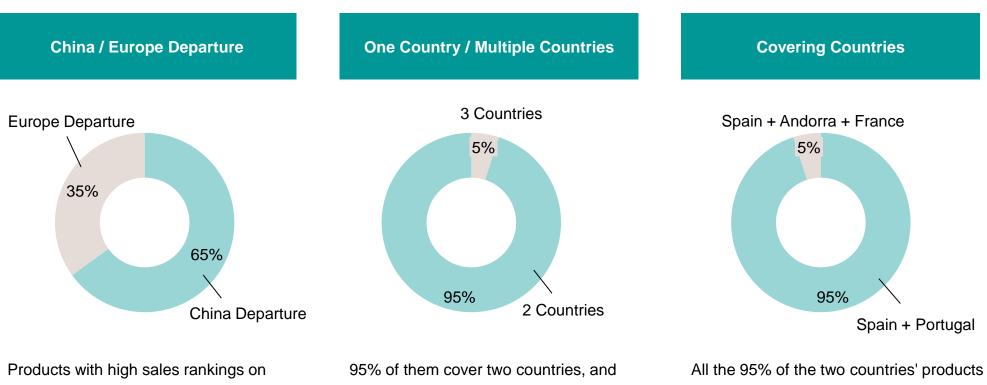


Section 4.5

Most Demanded Itineraries and Products on Fliggy

Among Fliggy's top 20 demanded group tours, 65% departed from China, and 95% covered Spain + Portugal

Departure & Covering Coutries ¹



Fliggy mainly depart from China.

only 5% cover three countries.

cover Spain + Portugal.

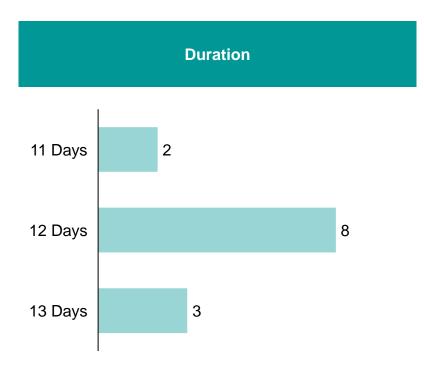
 The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on March 27th 2024. Source: Fliggy; Travel Link Analysis

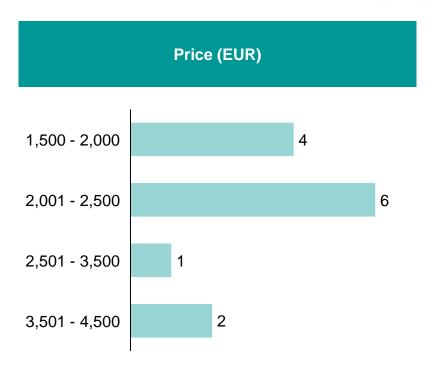


For China departure packages, the average duration is 12 days, while the average Spanish duration is 10 days, and the average price is 2,400 EUR

China Departure Duration & Price¹







The average package duration of the China

departure products is 12 days, while the average

Spanish duration is 10 days.

For domestic departure package, the average price is 2,400 EUR.

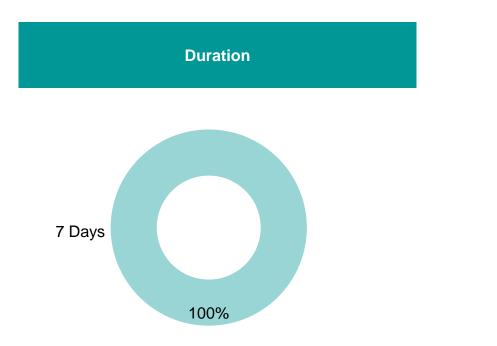
1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on March 27th 2024. We use an exchange rate of 1 Euro to 7.7 RMB, converting the corresponding RMB of packages to Euro.

Source: Fliggy; Travel Link Analysis

For Europe departure packages, the durations are all 7 days, while the average Spanish duration is 5 days, and the average price is 690 EUR

Europe Departure Duration & Price¹







All the package duration of the European departure products is 7 days, **while the average Spanish duration is 5 days.**

Among the Europe departure packages, **the average** price is 690 EUR.

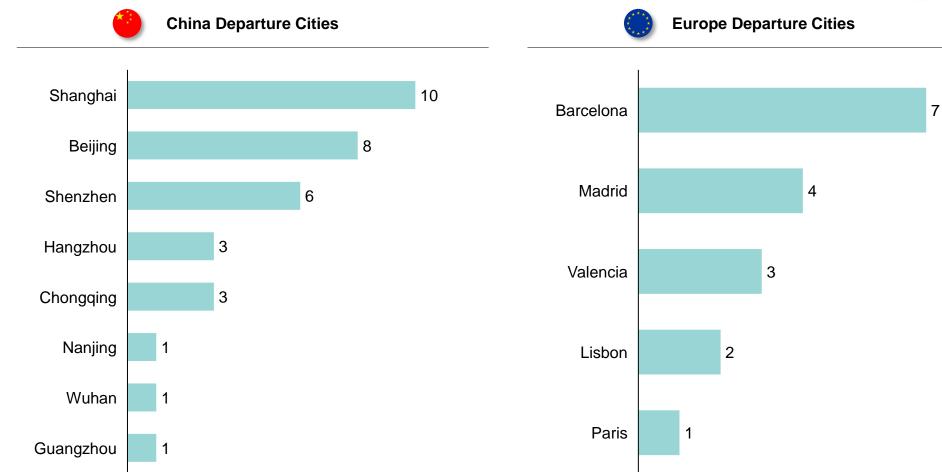
The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on March 27th 2024. We use an exchange rate of 1 Euro to 7.7 RMB, converting the corresponding RMB of packages to Euro.

Source: Fliggy; Travel Link Analysis

The most common departure cities from China are Shanghai, Beijing, and Shenzhen, while the most common departure city from Europe is Barcelona

Departure Cities¹





1. The departure cities in the travel product allow for multiple choices, indicating that the same product may have multiple departure cities. Source: Fliggy; Travel Link Analysis

100% of the top 20 products cover Barcelona, while 95% cover Madrid, Seville, and Granada

Covering City / Region Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on March 27th 2024.

2. The top 20 products tend to tour the province of Granada as a whole, not just the city of Granada.

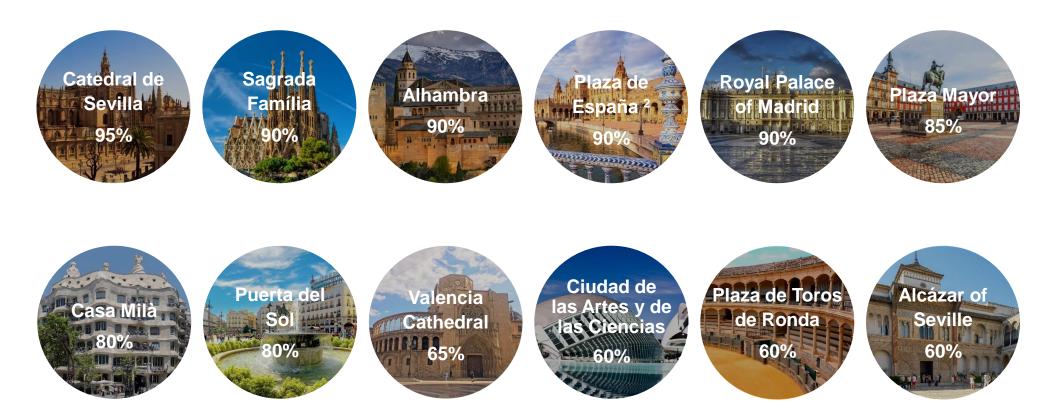
3. Malaga and Segovia appear in the top 20 products with the same frequency, so they are tied for tenth.

Source: Fliggy; Travel Link Analysis

The following is the ranking of the top 12 attractions in Fliggy's demanded itineraries

Covering Attraction Ranking¹





1. The website uses real-time sales rankings, which can be influenced by the time of research. Our research was conducted on March 27th 2024.

- Since the three attractions ranked tenth appear with the same frequency in the top 20 products, there are 12 top-demanded attractions for Fliggy's top 20 products.
- 2. The Plaza de España in Seville. Although there are many Plaza de España in Spain, the ones covered in the Top 20 demanded products are only in Seville and Madrid, while the Top 4 attraction of Fliggy is the Plaza de España in Seville.

Source: Fliggy; Travel Link Analysis

Fliggy's top 1 product tours Spain for 10 days, apart from a 1.5-day trip to Portugal from the eighth to the tenth day

Top 1 Itinerary ¹ (1/3)

| riving in Madrid and explore Madrid freely | Visiting Barcelona and arriving in Valencia: |
|--|---|
| | 1992 Olympic Site |
| | Port Vell |
| | Mirador de Colom |
| | Port Olímpic |
| | Camp Nou Stadium |
| | Casa Batlló |
| | i Casa Milà |
| Day 2 | Day 4 |
| | |
| riving in Barcelona and visiting: | Visiting Valencia and arriving in Granada: |
| riving in Barcelona and visiting: Sagrada Familia | Visiting Valencia and arriving in Granada:Plaza de la Virgen |
| riving in Barcelona and visiting: Sagrada Familia Park Güell | Visiting Valencia and arriving in Granada: Plaza de la Virgen La Lonja de la Seda de Valencia |
| Day 2 riving in Barcelona and visiting: Sagrada Familia Park Güell La Roca Village | Visiting Valencia and arriving in Granada:Plaza de la Virgen |
| riving in Barcelona and visiting: Sagrada Familia Park Güell | Visiting Valencia and arriving in Granada: Plaza de la Virgen La Lonja de la Seda de Valencia |

1. The top 1 demanded package on March 27th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Fliggy; Travel Link Analysis

Fliggy's top 1 product tours Spain for 10 days, apart from a 1.5-day trip to Portugal from the eighth to the tenth day

Top 1 Itinerary ¹ (2/3)





Day 6 Visiting Malaga, Ronda and Seville: • Museo Picasso Málaga • Malaga Cathedral • Puente Nuevo • Plaza de Toros de Ronda • Flamenco Dance



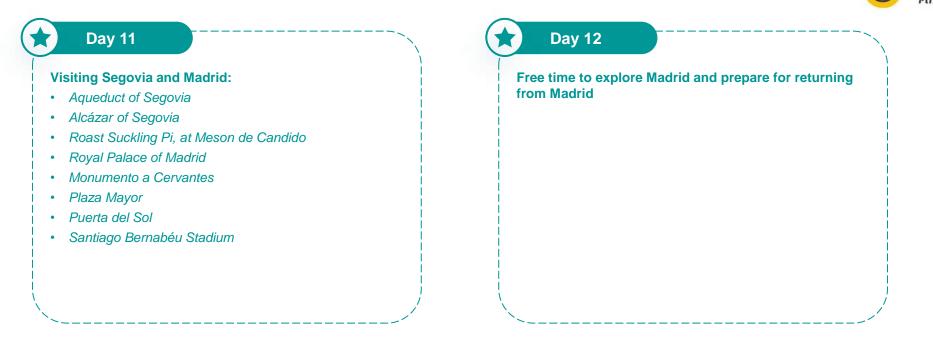
1. The top 1 demanded package on March 27th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Fliggy; Travel Link Analysis

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Section 4: Most Demanded Itineraries and Products

Fliggy's top 1 product tours Spain for 10 days, apart from a 1.5-day trip to Portugal from the eighth to the tenth day

Top 1 Itinerary ¹ (3/3)



1. The top 1 demanded package on March 27th 2024. We use the arrival and departure times to estimate the duration of the tour in Spain, which includes free time at the beginning and end and cannot be accurate to specific hours. Source: Fliggy; Travel Link Analysis



Consumer Profile

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We first analyze the user profile data of the four platforms and use them as the basis to explore the targeted answers for Spanish products through expert interviews

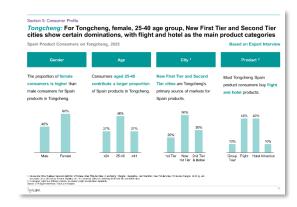
Section Agenda

| Section 5.1 | | |
|--|---|--|
| | | |
| Fliggy: Fliggy is generally p New First Tier cities | opular among users aged 25- | 40, preferred by citizens of |
| Profile of All Fliggy Users, 2023 Average | | Four OTA Average Fliggy Us |
| Gender | Age | City ¹ |
| The gender distribution of Fliggy users is | The proportion of Fliggy users aged 25-40 | The proportion of Fliggy users in New Fi |
| fairly even. | is prominently higher than the four OTA | Tier cities is higher than the four OTA |
| | average, with users over 41 significantly lower. | average. |
| | lower. | |
| | iower. | |
| 50% 52% 50% 48% | 58% | 71% |
| 50% ^{52%} 50% 48% | | 50% |
| 55% 50% 45% | 58%, 38%, 41%, | |

- Data Sourcing: Quest Mobile database
- Answering Question: What are the profiles of all users of Ctrip, Fliggy, Tongcheng, and Tuniu in 2023?
- Limitation Disclaimer: This part can only observe the distribution of all platform users in 2023, while it may not reflect the situation for Spanish products.

Typical Profile of Spain Product Consumers

Section 5.2



- Data Sourcing: OTA expert interviews
- **Answering Question:** What is the profile of consumers buying Spanish products on the four OTAs in 2023?
- Limitation Disclaimer: Sometimes, it is difficult for experts to give accurate answers, and we can only make logical inferences based on their statements.

Section 5.1 Consumer Profile of Each Platform

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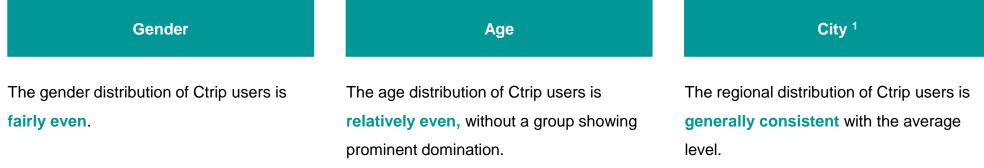
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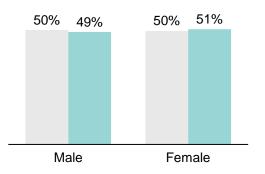
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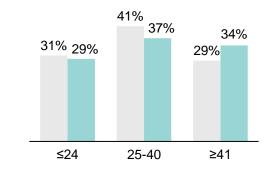
Ctrip: Ctrip's user profile is similar to the average level, without any group showing significant domination in gender, age, and city distribution

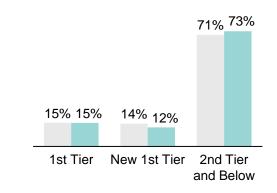
Profile of All Ctrip Users, 2023 Average

Four OTA Average Ctrip User







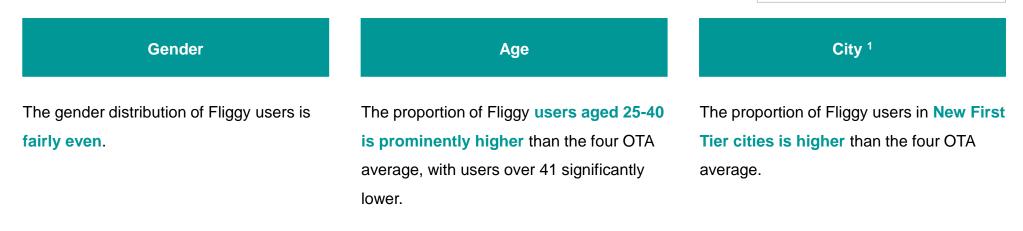


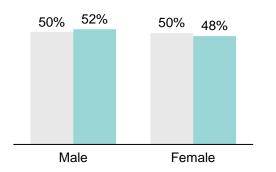
 We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities.
 Source: Quest Mobile; Travel Link Analysis

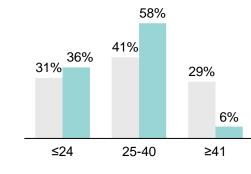
Fliggy: Fliggy is generally popular among users aged 25-40, preferred by citizens of New First Tier cities

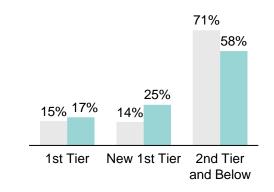
Profile of All Fliggy Users, 2023 Average

Four OTA Average





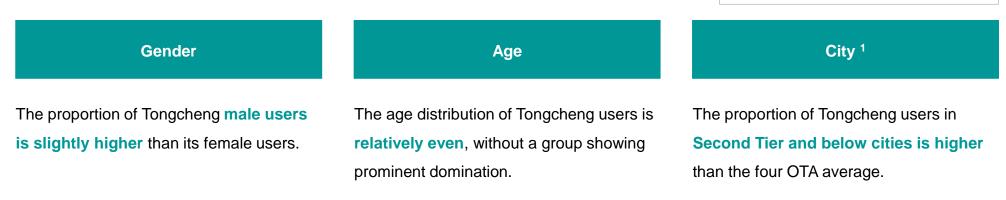


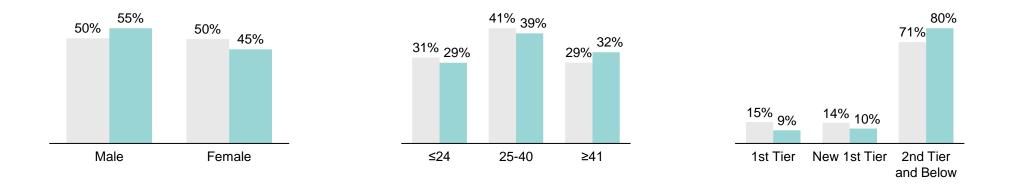


1. We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities. Source: Quest Mobile; Travel Link Analysis Fliggy User

Tongcheng: Tongcheng users primarily consist of individuals from Second Tier and below cities

Profile of All Tongcheng Users, 2023 Average

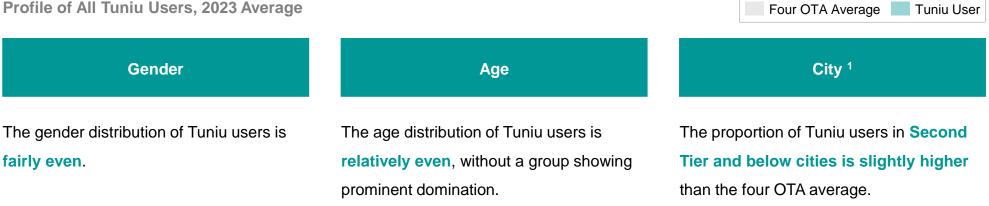


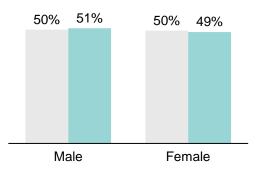


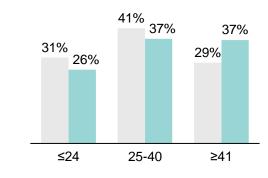
1. We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities. Source: Quest Mobile; Travel Link Analysis Four OTA Average Tongcheng User

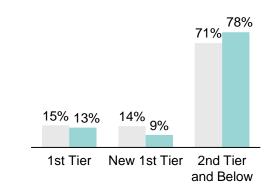
Tuniu: A larger percentage of Tuniu users reside in Second Tier and below cities, with a roughly equal age distribution

Profile of All Tuniu Users, 2023 Average









1. We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities Source: Quest Mobile; Travel Link Analysis

fairly even.

Section 5.2 **Typical Profile of Spain Product Consumers on each Platforms**

TREAD

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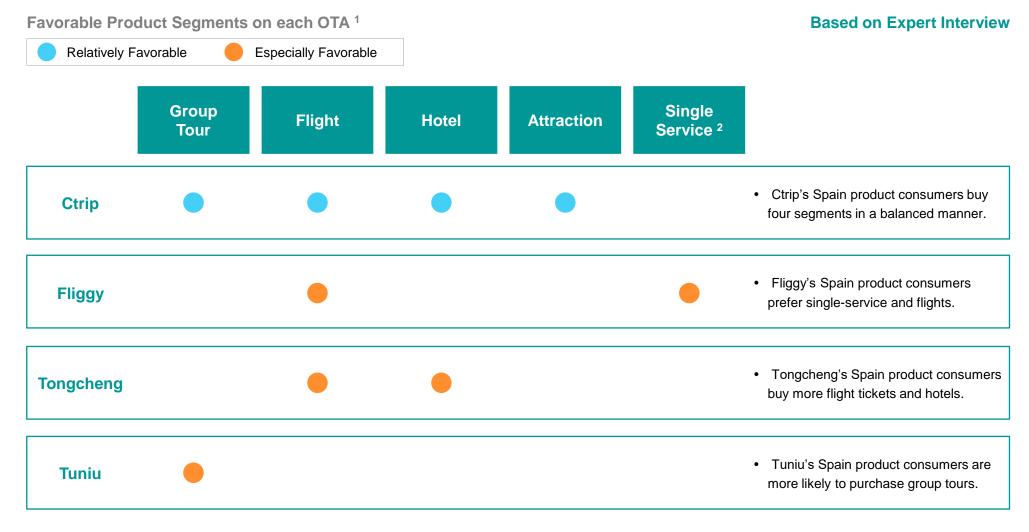
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For Spanish product consumers, each OTA has its specific favorable product segments



1. Experts are unable to give a numerical answer to the question of which product segment Spanish product consumers on each platform buy more of, so we can only summarize the product advantages of each OTA in the China-Spain market. A consumer can purchase multiple product segments, which means that a consumer may be counted twice.

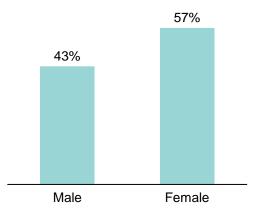
2. Internally, Fliggy calls Single Service the Fragmented Vacation Business, including Day Tours, Visa, Communication Services, etc. Source: OTA Expert Interviews; Travel Link Analysis

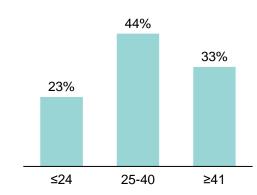
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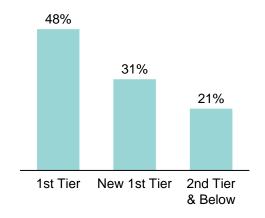
Ctrip: A relatively larger proportion of Ctrip's consumers of Spanish products are female, aged 25-40, and come from First Tier cities

Spain Product Consumers on Ctrip, 2023







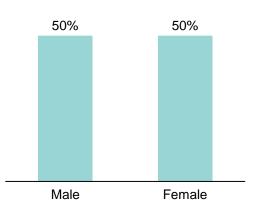


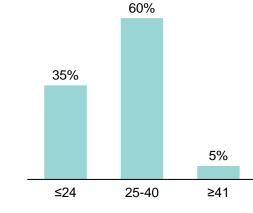
1. We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities. Source: OTA Expert Interviews; Travel Link Analysis **Based on Expert Interview**

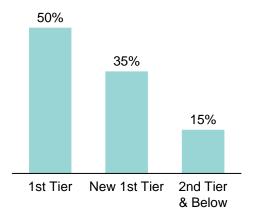
Fliggy: A greater proportion of Fliggy's Spanish product consumers are under 30 years old and come from First Tier or New First Tier cities

Spain Product Consumers on Fliggy, 2023









Based on Expert Interview

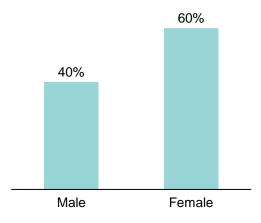
 We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities.
 Source: OTA Expert Interviews; Travel Link Analysis

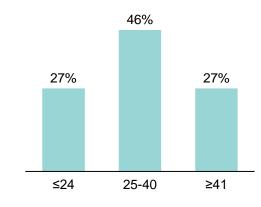


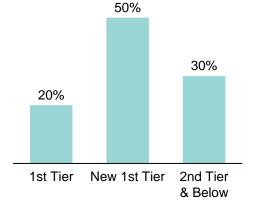
Tongcheng: For Tongcheng, female, 25-40 age group, New First Tier and Second Tier cities show certain dominations

Spain Product Consumers on Tongcheng, 2023









Based on Expert Interview

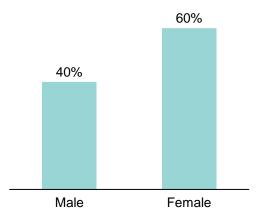
 We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities.
 Source: OTA Expert Interviews; Travel Link Analysis

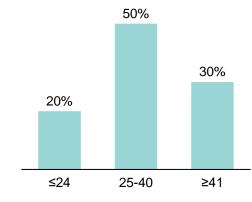


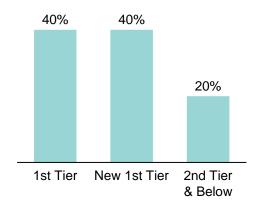
Tuniu: Most Tuniu Spain product consumers are aged 25-40 from First Tier and New First Tier cities

Spain Product Consumers on Tuniu, 2023









Based on Expert Interview

1. We use the China Business Network's definition of Chinese cities: First-tier cities (4) are Beijing, Shanghai, Guangzhou, and Shenzhen; New first-tier cities (15) include Chengdu, Kunming, etc.; Second-tier cities (30) include Foshan, Baoding, etc.. The remaining 288 cities all belong to Second Tier and below cities. Source: OTA Expert Interviews; Travel Link Analysis



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Thank you!

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Please do not hesitate to contact me with any questions.